

Message Text

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TAGS: NATO, MPOL

SUBJECT:NATO DEFENSE PLANNING WORKSHOP

REF: USNATO 1384, DTG 111559Z MAR 77

1. PLEASE PASS FOLLOWING ABSTRACTS TO DR. PUHL, SYSTEMS ANALYSIS SECTION, INTERNATIONAL STAFF, FOR PRESENTATIONS FOR DEFENSE PLANNING WORKSHOP.
2. SUBJECT: NATO DEFENSE PLANNING - A MANAGEMENT OVERVIEW.

SPEAKER: JAMES E. TYLER.

DEFENSE MANAGEMENT THEORY ENVISAGES A DECISION AUTHORITY OR MANAGER SUPPORTED BY AN ORGANIZATION WITH A THREEFOLD FUNCTION: TO DRAW UP PLANS DESCRIBING OBJECTIVES AND BROAD METHODS FOR MOVING TOWARDS THESE OBJECTIVES FOR UNCLASSIFIED

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DECISION BY MANAGEMENT, TO REVIEW DETAILED PROGRAMS PREPARED BY ACTION AGENCIES FOR CARRYING OUT THE AGREED PLANS IN ACCORDANCE WITH RESOURCE ALLOCATIONS, AND TO MONITOR REPORTS OF PROGRAM PERFORMANCE AND TO RECOMMEND CHANGES AS REQUIRED.

THIS TALK WILL EXAMINE NATO DEFENSE PLANNING IN ITS

BROADEST ASPECTS AGAINST THE FRAMEWORK OF DECISION
AUTHORITY/MANAGER, MANAGEMENT STAFF, AND DEVELOPMENT,
MONITORING AND REVISION OF PROGRAMS, IN LIGHT OF AGREED
OBJECTIVES. IT FINDS THAT QTE RECONCILIATION OF
STRATEGY, FORCES AND BUDGETS UNQTE AS THE PRINCIPLE OF
ACTION IN NATO DEFENSE PLANNING REQUIRES A BROADER
INTERPRETATION IN MEETING THE NEEDS OF NATO DEFENSE.

3. SUBJECT: THE DECISION-MAKING PROCESS IN STRUCTURING
US AIR FORCE FOR EUROPE.

SPEAKER: LTCOLONEL KENNETH F. KELLER.

BACKGROUND IS PROVIDED BY FIRST OUTLINING TRENDS IN
WARSAW PACT FORCE MODERNIZATION, LEADING TO A DISCUSSION
OF TACTICAL AIR FORCE ROLES AND MISSIONS AND THE NEED
FOR MISSION OPTIMIZED AIRCRAFT. THE US AIR FORCE
STRUCTURE IS EXPLAINED IN THE CONTEXT OF FISCAL CON-
STRAINT AND THE CONCEPT OF A HIGH-LOW MIX OF AIRCRAFT.
THE DECISION-MAKING PROCESS FOR STRUCTURING US AIR
FORCES FOR EUROPE IS DISCUSSED IN THE CONTEXT OF ONGOING
MODERNIZATION PROGRAMS, FORCE MIX, BEDDOWN OF IN-PLACE
AND AUGMENTATION FORCES, TRAINING AND THE PEACETIME
FORCE BALANCE BETWEEN THE UNITED STATES AND EUROPE.

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